

Kwame A. Kitson, MD VP of Quality Improvement Institute for Family Health 16 East 16th St New York, NY 10003 kkitson@ institute2000.org 212-633-0800 www. institute2000.org EHR IMPACT ON QUALITY MEASURES AND POPULATION HEALTH IMPROVEMENTS

October 15, 2007





IFH AT A GLANCE

- Geographic area Manhattan, Bronx, New Paltz, Kingston, Ellenville, Hyde Park, Port Ewen.
- 15 Community Health Centers
- One School Based Health Center
- Two FP Residency Programs
- Two Free Clinics for the Uninsured
- Two Article 31 Mental Health Sites



IFH AT A GLANCE

Sidney Hillman

Walton

Urban Horizons





Parkchester



Mount Hope



Westchester





IFH AT A GLANCE

New Paltz

Kingston



Hyde Park

Ellenville





THE INSTITUTE

QUALITY IMPROVEMENT DEMANDS ON CHC'S

• NATIONAL DEMANDS

National Voluntary Consensus Standards for Ambulatory Care: A Physician-focused Performance Measurement Set. The National Quality Forum has initiated 86 national voluntary consensus standards for measuring and reporting the quality of ambulatory care

NCQA: Reviews Health Plan Performance based on HEDIS. HEDIS is the performance measurement tool of choice for more than 90 percent of the nation's managed care organizations. There are over 70 different HEDIS measures ranging from review of cervical cancer screening to smoking cessation and customer satisfaction.

JCAHO: Ongoing continuous quality improvement expected.



QUALITY IMPROVEMENT DEMANDS ON CHC'S

REGIONAL

Local Departments of Health-HEDIS measures often used.

LOCAL

Use of Pay-For Performance Quality incentives by PPO's, other medical groups.

Internally Driven CQI utilized to satisfy Grant requirements.



INFORMATION TECHNOLOGY TOOLS USED TO IMPROVE QUALITY OF CARE

- Electronic decision support tools
- Utilization and sharing of reporting data
- Standardized documentation tools
- Electronic patient outreach
- CQI beyond decision support



IFH QI READINESS PRE-EHR

Access to internal data greatly limited. Resource allocation limited organization-wide QI topic review to three topics per year. Areas covered included comprehensive HIV review, diabetes, adolescent screening for tobacco and substance abuse, postpartum care Interventions that worked best were those that facilitated better documentation by providers (e.g. Stamps)



IFH QI READINESS PRE-EHR

Average time spent on chart review- 30 minutes to one hour per chart depending on the study Average length it took to complete Pre-EpicCare studies- three months. Chart reviewers were doctors and nurses at our clinics. Time spent on chart review made it more difficult for them to complete other administrative tasks.



OUTCOMES

IFH transitioned all NYC area clinics into EpicCare between October 2002 and January 2003 Within the first six months provider productivity matched pre-EpicCare levels. In 2004 and beyond, unprecedented productivity levels were noted and have been sustained.



Outcomes

- Ease of information retrieval
- Availability of reports relevant to CHCs
- Ease of development of custom reports
- Ease of running ad-hoc reports



IFH BEST PRACTICE ALERTS

PRIMARILY BASED ON HEDIS CRITERIA **PNEUMOVAX** SEASONAL FLUVAX **BREAST CANCER SCREENING CERVICAL CANCER SCREENING** LEAD SCREENING HGBA1C TESTING AND CONTROL



IFH BEST PRACTICE ALERTS

OPHTHALMOLOGY CONSULTS FOR DIABETICS PEAK FLOW MEASUREMENTS FOR ALL ASTHMATICS **NEPHROLOGY CONSULTS FOR PATIENTS** WITH GREATER THAN 1.8 SERUM CREATININE LDL SCREENING **ANNUAL RPR SCREENING IN HIV**



DID THEY WORK ?

Initial concern about the introduction of best practice alerts (BPA's) replaced by enthusiasm for the improvement seen in multiple clinical areas.

Keys to Success- Making sure that the BPA's were accurate in capturing services rendered (e.g. There are dozens of CPT codes utilized for Cervical Cancer screening)



PNEUMOVAX

PNEUMOVAX GIVEN PER AGE GROUP VISIT









PPD Screening of HIV Patients Urban Horizons 15 Month Reports

FAMILY HEALTH





15 month blocks starting from 10/02 to 4/06





ROLLING 12 MONTH AVERAGE OF PERCENT OF HBA1C LESS THAN 7.5







HEMOGLOBIN A1C TESTING RATES (TWO A1C)

PERCENT OF DIABETICS WITH TWO HGBA1C IN 12 MONTHS





Percent of DM Patients with Ophthalmology Consult Orders



FAMILY HEALTH





LINEAR REGRESSION OF AVG HBA1c SCORE VS REFERRAL TO NUTRITION

XY AVG MOST RECENT HBA1C SCORE VS REFERRAL TO NUTRITION





XY GRAPH OF MOST RECENT LDL IN DIABETICS AND PROVIDER SPECIFIC RATE OF UTILIZATION OF ANTIHYPERLIPIDEMICS

XY ANTIHYPERLIPIDEMICS RATE TO AVG MOST RECENT LDL





Syndromic Surveillance





DIABETES BEST PRACTICE ALERT SCREENSHOT

Epio Hyperspace - UR	BAN-FAM MED		_ 8 ×						
Desktop Action Patient Care Scheduling Billing Referrals Reports Tools Admin Help									
🗢 Back 🖙 Forward 😥 Home 🔇 Schedule 🖂 In Basket 😋 Chart 🔧 Encounter 🈭 Tel Enc 💿 Quick Schedule 🚆 Secure 🎯 Print 🔹 🚓 Log Out 🔹									
Home Zz Test, Gigantor X									
Age Sex DOB MRN Allergies PCP Alert INS Zz Test, Gigantor 26 yea M 1/1/1980 1139639 No Known Allergies (None) HM, Aler (None)									
SnapShot	Visit Navigator (3/7/20	06 visit with KITSON) - Viewing							
Chart Review	i 🕺 🕺								
Results Review	Images <u>U</u> uestionna	ures Benefits References SmartSets Upen Urders Lhange PLP Print AVS Patient Files SmartForms							
Flowsheets	Epic	Allergies: «Reviewed on 3/7/2006» No Known Allergies							
Problem List	Charting	ZZ TEST,GIGANTOR (1139639) Age: 26 Sex: M PCP: (No PCP) EMC #: NONE	0						
History	😽 Chief Complaint	BP: P: I: I Src: Resp: W: H:							
Letters	😽 Vitals	Date Quit: Tobacco Types:							
Demographics	BestPractice	Comment: Tobacco use last verified on encounter date: «Never verified»							
Order Entry	😽 Nursing Notes	Tobacco use verified in this encounter: No							
Imm/Injections	😽 Progress Notes								
Allergies	😽 Diagnoses	BestPractice Alerts							
Medications	🐼 Orders	I of 2 Perform RANDOM BLOOD SUGAR for diabetes - use SMARTSET							
Visit Navigator	🐼 Pt. Instructions								
	🐼 LOS & Follow-up	Open Smartset(s). IN-HOUSE HANDOM GLOCOSE [107]							
	😽 Close Encounter								
		2 of 2 Pt in need of Ophthalmology Referral							
		(No related orders found in patient record)							
		Open SmartSet(s): DIABETIC OPHTHALMOLOGY REFERRAL [147]							
			_						
		Emort Cattoli							
Hotkey List		Open All SmartSet(s)							
Exit Workspace	Nav Hotkey List								
KWAME KITSON I Counters, Overdue Results									
Start Start	ell Gro 🏼 🍋 How to pri 🤅 🤅	🛐 My Comp 🛛 🔁 Mail From: 🏾 🖳 Abstract 🛛 📴 CHyperspa 🖉 Epic Hyperspa 🛛 🔽 🖓 🖉 🖓 🖉 🖓	11:50 AM						



DIABETES SMARTSET SCREENSHOT

Epic Hyperspace - UF	BAN-FAM MED								
Desktop Action Patient Care Scheduling Billing Referrals Reports Tools Admin Help									
💠 Back 🖙 Forward 🏫 Home 🔇 Schedule 🖂 In Basket 🔁 Chart 🍓 Encounter 😭 Tel Enc 🛛 Quick Schedule 🚊 Secure 🍯 Print 🔻 🗚 Log Out 🔹									
Home Zz Test, Gigantor X									
<mark>Zz Test, C</mark>	Age Sex DOB MRN Allergies Age Sex DOB MRN Allergies 26 yea M 1/1/1980 1139639 No Known Allergies	PCP Alert INS (None) <u>HM, Aler</u> (None)							
SnapShot	SmartSet - DIABETES								
Chart Review	🤣 🔂 🤝 🕂 🥵 🕼	B 🖌 🖌 🗙							
Results Review	Association Primary Dx Edit Item Add to Favorites Pharmacy Questionnaire Healt	h Maint Accept/Pend Accept/Sign Cancel							
Flowsheets	Documentation (update prob list, med list, and history section before use smartset)	Authorizing Provider —							
Problem List	Please remember to FIRST start documentation in progress notes with .pti or .idl (r	multiple) KITSON, KWAME [45]							
History	V Prob Diabetes								
Letters		Cosign for Procedures							
Demographics	Prob Arthritis								
Order Entry	PROB Asthma								
Imm/Injections									
Allergies	Corders (meds should be ordered from med list or order section, don't forget ASA!)								
Medications									
Visit Navigator	■ GLUCOSE, SERUM (NON-FASTING) [82947.002]	SmartSet Notes							
Select SmartSet	CREATININE; BLD [82565]	diabetes documentation 📥							
SmartSet - DIA									
	MICROALB/CREAT RATIO, RANDM UR [82043.002]	_							
	Referrals (right click to enter clinical data and select provider if desired) (multiple)	_l egend							
		Standing order							
Hotkey List	□ Inhouse testing (multiple)	Future order							
Exit Workspace									
KWAME KITSON 🖬 🔅 🔨 Encounters, Overdue Results 🕨 12:06 PM									
🚓 Start 🛛 🗞 Novell Group 🖄 My Computer 🛛 🖓 Mail From: "T 🖤 Abstract For 📴 Epic Hyperspace 📴 Epic Hyperspace									



DIABETES SMARTSET SCREENSHOT

Epic Hyperspace - UR	RBAN-FAM MED										_ 8 ×	
Desktop Action Patient Care Scheduling Billing Referrals Reports Tools Admin Help												
🗢 Back 🔿 Forwa	ard 👩 Home 🔇 So	chedule 🖂 In E	lasket 🔂 Cha	art 🔌 Encounter	🔗 Tel Enc	Quick Schedule	当 Secure	🎒 Print 🝷 🆛 🖁 Log	Out 🝷			
Home Zz Test, Gigantor												
<mark>Zz Test, C</mark>	Gigantor 🛛	Age S 26 yea	Sex DOB M 1/1/198	MRN 0 1139639	No	Allergies Known Allergi	es	PCP (None)	Alert <u>HM, Aler</u>	INS (None)		
SnapShot	SmartSet - DIAE	BETES									<u> </u>	
Chart Review	<u> </u>	Dx .	*	+	R _×	S	æ	1	×	×		
Results Review	Association	Primary Dx	Edit Item	Add to Favorites	Pharmacy	Questionnaire	Health Main	t Accept/Pend	Accept/Sign	Canc	el	
Flowsheets	URINE DIP W/O MICRO IN HOUSE [81002.INH]									Provide	r	
Problem List		ECG-ROUTIN	IE W/12 LEA	DS; W/INTERP1	F& REPORT	[93000]			KITSON, KW	AME [45]		
History		edures (multi Monofilement	ple) testing feet									
Letters	🛛 🗆 Diagnosis	;	testing leet						Cosign for	Procedure	es	
Demographics	🗆 Diab	etes (multiple	e)									
Order Entry	1 🗸	DIABETES M	ELLITUS TY	PE IFUNCOMPL	[250.00]							
Imm/Injections		DIABETES M	ELLITUS TY	PE II UNCONTP	UNCOMPL[250.02]						
Allergies	U Other											
Medications		LI BENIGN HYPERTENSION(aka HTN) [401.1]										
Visit Navigator	A GEN 03 FECAR THROST AND (aka 03 FECAR THROS) [715.04] SmartSet Notes SmartSet Notes								lotes 🔍			
Select SmartSet	Level of Service								diabetes do	cumentatio nent	on 📥	
SmartSet - DIA	A Dis (single)											
	OFFIC/OUTPT VISIT E&M EST LOW-MOD SEVERITY 15MIN [99213] OFFIC/OUTPT VISIT E&M EST MOD-HI SEVERITY 25 MIN [99214] Extent Instructions											
	🗆 Selft	Management	(multiple)								-	
				, Logond								
	Green Light, Yellow Light, Red Light for Diabetes								Legena			
	Dietary (multiple)							Standing order				
Hotkey List	DIABE LES FOOD MANAGEMENT [10326] Home Monitoring (multiple)							-	Future	order		
Exit Workspace		e monitoring	(manapie)					<u>`</u>				
KWAME KITSON Seconters, Overdue Results												
🔀 Start 🗍 🚱 Nov	vell GroupWis	esktop	Amail From:	"Tim Epic Hyper	space - U Ep	<mark>ic</mark> Hyperspace - W.		<u>V2</u>]	1 🚬 🚱 🚅 EN (ÿ 👤 🗞	12:07 PM	



DIABETES SELF MANAGEMENT TOOL SCREENSHOT

Epic Hyperspa	Additional Patient Instructions - Zz Test,Gigantor	_ 8 ×
<u>D</u> esktop Ac	* > ~ <mark>.? !? +</mark> = + + = =	
🖨 Back 😑	Green Zone: Great Control.	
🚮 Home	HbA1c is under 7%.	Epic"
	Blood sugars two hours after meals no higher than 165.	s
Zz Te:	Fasting (before breakfast) blood sugars between 80 and 120	ne)
CaseChot		
onaportut	Green Zone Means: · Your blood sugars are under control · Continue taking your	×
Chart Review	medications as ordered.	Cancel
Results Revie	Follow healthy esting babits.	
Flowsheets	Keep all physician appointments	ider —
Problem List		45]
History		
Letters		dures
Demographic	Yellow Zone: Caution.	
	HbAlc between 7 and 9%	
Urder Entry	Average blood sugar between 150-210	
Imm/Injection	Most fasting blood glucose under 200% work closely with your health care team if	
Allergies	you are going inco the isinow zone	
Medications	Yellow Zone Means: Your blood sugar may indicate that you need	
Visit Navigato	1. an adjustment of your medications.	
Close Encour	2.Improve your eating habits.	ntation 🔼
Calact Smart	3.Increase your activity level	
SmartSet - I	Call No primary provider on file., your nurse, or your nutritionist if changes	
	in your activity level or eating habits don't decrease your fasting blood sugar	
	levels.	
	Name Nurse·*** Number·*** ***-***	
	Press F3 key to enlarge form <u>Accept</u> <u>Cancel</u>	er _
_	Home BP Monitoring Recommendation	1
Hotkey Lis		•
Exit Workspa		
KWAME KITS	ON 🖬 🔅 🔹 Addendum Notification, Encounters, Overdue Results	▶ 1:07 PM
🛃 Start 📗	pic Hyperspace - URBAN-FA 🚱 Novell Group Wise - Mailbox	😼 1:05 PM



ELECTRONIC PATIENT OUTREACH

- 2.0 FTE Outreach/CQI support personnel
- Initially funded by the great gains received from managed care pay for performance incentives
- Now also funded in part by grants for various projects.



ELECTRONIC PATIENT OUTREACH

• Telephonic and Mail Outreach are done to 20,000 plus patients per year.

TYPES OF OUTREACH

- Targeted outreach based on internal reporting data.
- Outreach based on mid-year QARR eligible reports
- Outreach to patients assigned to our practices that have never accessed care.
- Outreach to patients who are no-shows for their specialty appointments/procedures.



ELECTRONIC PATIENT OUTREACH

Major new grant funded CQI outreach effort in 2008 will involve utilizing risk scores for various types of cancer and targeting cancer screening outreach on a risk adjusted basis.

	LAST_VISIT_ DATE	AGE	AGE_SCORE	LAST_TOBAC	tobacco score	BMI	BMI_ S C R E	ALCOHOL _OZ _PE R_W K	А	_SCO R E
zzzzz11	8/13/2007	79	6	Quit	1	31.74	2	4.9	1	10
zzzzz12	8/6/2007	81	6	Quit	1	32.05	2	1.5 - 2	1	10

CQI BEYOND ELECTRONIC DECISION SUPPORT

- Clinical measures reach nadir point.
- CQI efforts now refocused on clinical and operational areas that impact patient care.
- Overall goal = Total Quality Management by getting all functional areas and clinical sites involved in local active CQI
- "Back To The Basics" Re-examining workflow processes.

THE INSTITUTE

CQI BEYOND ELECTRONIC DECISION SUPPORT

