Using EHRs to drive quality improvement: An innovative partnership between FQHCs and the NYC DOHMH to assure screening for HIV, HCV and STIs

Elizabeth Terranova, MPH New York City Department of Health and Mental Hygiene Jessica Diamond, MPA, CPHQ HELP/PSI

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Program Collaboration & Service Integration HIV, Viral Hepatitis, STD & TB • Division of Disease Control NYC Department of Health and Mental Hygiene





Presenters in a position to control content relevant to this session has disclosed the following relevant financial relationships:

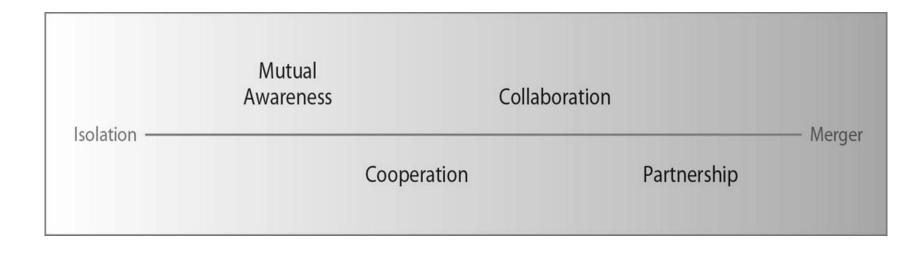
Gilead Sciences, Inc. provided support to NYC DOHMH

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Primary care & public health integration



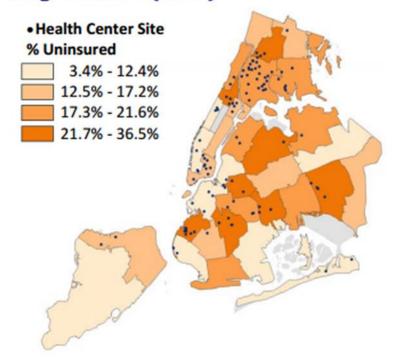
http://www.iom.edu/Reports/2012/Primary-Care-and-Public-Health.aspx



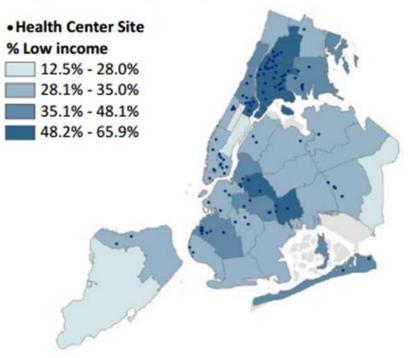


FQHCs in NYC

Health center sites providing primary care services to the general public (2013) and % uninsured adults by New York City neighborhood (2011)



Health center sites providing primary care services to the general public (2013) and % low-income residents by New York City neighborhood (2011)





The United Hospital Fund classifies NYC into 42 neighborhoods, comprised of contiguous zip codes, several of which were combined to create the 34 neighborhoods represented above.

Low-income is defined as <200% of the federal poverty level.

Health center sites providing primary care services to the general public excludes sites serving special populations (e.g., homeless), at special locations (e.g., schools, adult homes) or providing limited services (e.g., dental or mental health but no medical care).

Sources: HRSA Health Center Site Directory 2013, Community Health Survey 2011 (% uninsured adult), UDS Mapper 2011 (% low-income residents)

Measures of interest

HIV

Routinize screening for 13-64 yr olds

N.Y. Public Health Law § 2786 CDC & USPSTF A recommendation

Hepatitis C (HCV)

- Routinize screening for patients born 1945-1965
- Increase screening for HIV+ patients

Gonorrhea (GC)

- Improve adherence to treatment guidelines
- Increase extragenital screening for men who have sex with men

N.Y. Pub. Health Law § 2171 CDC & USPSTF B recommendation CDC recommendation

CDC recommendation CDC recommendation





Disease rates per 100,000 in the top 20% of all NYC zip codes and FQHC partner sites

Partner FQHC Organizations

- ^ Bedford Stuyvesant Family Health Center, Inc.
- # Brownsville Community Development Corporation
- " HELP/PSI, Inc.
- [!] Heritage Health and Housing, Inc.
- % Morris Heights Health Center, Inc.
- X William F. Ryan Community Health Center, Inc.

Co-occurring rates in the top 20% of all NYC zip codes

Building Hope and Empowering Chang

- HIV and HCV
- HIV and GC
- HIV, HCV and GC

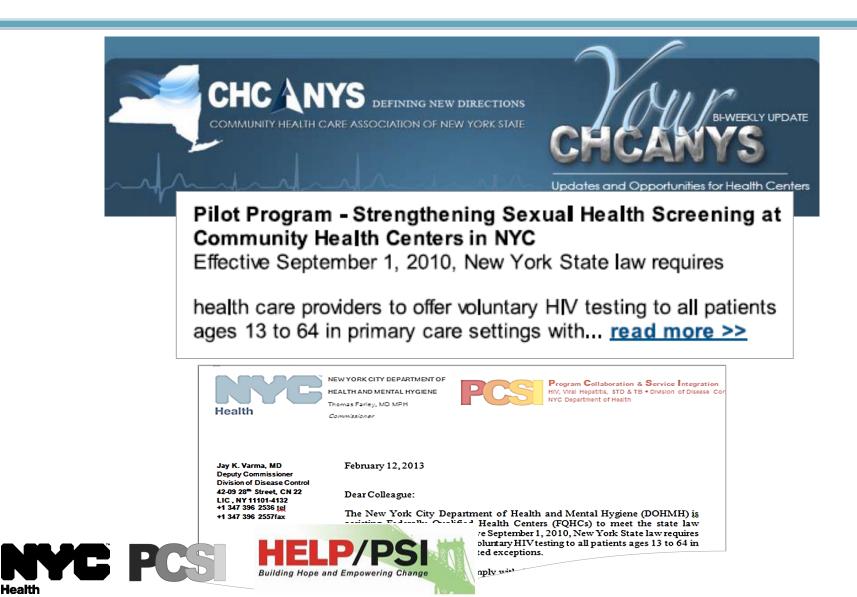
Source: 2010 HIV, hepatitis C and gonorrhea surveillance data, NYC DOHMH Bureau of HIV/AIDS Prevention and Control, Bureau of Communicable Diseases and Bureau of STD Control





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Recruitment



Four Pillars of Routine Screening

Institutional policy change reflecting a multilevel, organization-wide commitment to implement routine HIV screening and diagnosis

Integrated HIV screening processes to promote normalization and sustainability of HIV testing with other diagnostic and care services

Electronic health records that prompt physicians to offer HIV testing, and better track patient uptake of screening services

Staff education and training on best practices in the provision of HIV screening



1

2

3

4



Partnership model

- 1. Initial assessment
- 2. Develop and implement project plans
 - Provider and staff education





Training & education

| Strengt | hening | Sexual | Health | Screening |
|---------|--------|--------|--------|-----------|
|---------|--------|--------|--------|-----------|

Current Trainings on HIV, STDs, and Hepatitis C

| On-site grand rounds for medical providers and relev | ant staff | | | |
|--|--------------------------------------|-----------|-------------------------------|--------------------|
| Title | Target Audience | Length | Other information | Interest and Month |
| | | | This is a required training - | X [month] |
| HIV Offer Law | Medical providers and relevant staff | 1-2 hours | please contact us to schedule | x [month] |
| HIV Testing Technologies (can be combined with law and | | | | |
| consent presentation) | Medical providers and relevant staff | 1 hour | | |
| HIV Billing and Coding | Billing and coding staff | 1-3 hours | | |
| | Providers who test or care for HIV | | | |
| NYC HIV Partner Services | infected patients | 1 hour | | |
| | | | Please contact us for | |
| Customized grand rounds on HIV-related topic | | 1-3 hours | customized training | |
| The 2010 CDC STD Treatment Guidelines - Current | | | | |
| Recommendations on STD Diagnosis & Management | Medical providers and relevant staff | 1-3 hours | | |
| Overview of Sexually Transmitted Diseases | Medical providers and relevant staff | 1-3 hours | | |
| Overview of Sexually Transmitted Infections - Focus on | | | | |
| Adolescents | Medical providers and relevant staff | 1-3 hours | | |
| Chlamydia and Gonorrhea Infection | Medical providers and relevant staff | 1-3 hours | | |
| Emerging Antibiotic Resistance and GC Infection | Medical providers and relevant staff | 1-3 hours | | |
| A Review of the Diagnosis and Clinical Management of | | | | |
| Syphilis Infection | Medical providers and relevant staff | 1-3 hours | | |
| Herpes Simplex Virus | Medical providers and relevant staff | 1-3 hours | | |
| /accine Preventable STDs – HPV, Hepatitis A and | | | | |
| Hepatitis B | Medical providers and relevant staff | 1-3 hours | | |
| Neonatal Herpes: Epidemiology, Diagnosis, and | | | | |
| Management | Medical providers and relevant staff | 1-3 hours | | |
| Expedited Partner Therapy | Medical providers and relevant staff | 1-3 hours | | |
| Sexual History Taking | Medical providers and relevant staff | 1-3 hours | | |
| Epidemiology of STDs in New York City | Medical providers and relevant staff | 1-3 hours | | |
| STD Screening in HIV+ persons | Medical providers and relevant staff | 1-3 hours | | |

Medical providers and relevant

Building Hope and Empowering Change

Hepatitis C Testing and Clinical Management

sebosocial Readiness Evaluation to Prepare for Hep C



Partnership model

- 1. Initial assessment
- 2. Develop and implement project plans
 - Provider and staff education
 - Quality improvements strategies
 - Revising protocols or processes
 - Clinic workflow changes
 - Improve feedback loop





Make screening routine

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Partnership model

1. Initial assessment

2. Develop and implement project plans

- Provider and staff education
- Quality improvements strategies
 - Revising protocols or processes
 - Clinic workflow changes
 - Improve feedback loop
- Identify EHR enhancements to improve documentation and use EHR data to measure performance





EHRs

| Free-form | Structured | |
|---|--|---|
| HIV Testing Name Value HIV Testing Offered No HIV Testing Done No | Clear All | |
| | © New patient © Established patien Specialty Template Set IM Visit Type Chart Update Historian Interpreter/Language Letters Vision | the "Chart Update Reasons should be captured in the "Chart Update" Pop-up. No-Show Comments should be captured in the "No-Show" pop-up. Screening / Hearing Screening |
| Custom | Alerts Advance Directives Quick HIV Test Offered // C Accepted C Declined | Visits Req for MU->Tobacco Usage |

Health

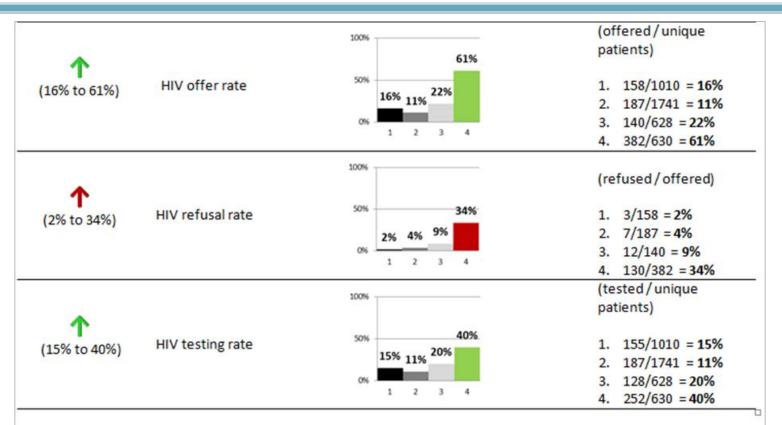
Partnership model

- 1. Initial assessment
- 2. Develop and implement project plans
- 3. Track performance indicators





Track performance indicators



Goal: This FQHC should strive to decrease HIV refusal rate.

Recommendations:

- ✓ Train providers to decrease refusal rate and pull reasons for refusal.
- ✓ Include HIV refusal rate in provider feedback.





Partnership model

- 1. Initial assessment
- 2. Develop and implement project plans
- 3. Track performance indicators
- 4. Provide technical assistance
- 5. Provide opportunities to share best practices





Peer-to-peer learning







HIV results

- 86% (12/14) of clinics improved HIV offer rate and 79% (11/14) of clinics improved HIV testing rate
- Percentage of patients offered HIV testing increased from 26% to 56%
- Percentage of patients tested for HIV increased from 25% to 38%

- Baseline: April-June 2013
- Follow up: April-June 2014





HELP/PSI's Experience





HELP/PSI Background

- HELP/PSI, a nonprofit 501(c)3, is a personcentered, comprehensive, health-andwellness organization serving approximately 13,000 New Yorkers annually
 - —Six unique programs within 13 different sites throughout the Bronx, Brooklyn, Manhattan, and Queens including:
 - Primary Care, Mental Health, Dental Care, Health Home, Adult Day Healthcare, Residential Heathcare and Outreach.





HELP/PSI Population

• Inwood Clinic in the So. Bronx

| INM | | | | |
|--------------|---------|-------|--------|------|
| Total Unique | Average | | | |
| Patients | Visits | Male | Female | Age |
| 4,738 | 23,367 | 3,079 | 1,659 | 44.1 |

| INWOOD PC - 2014 | | | | | | | | |
|----------------------------|-----------------|-------|--------|------|--|--|--|--|
| Total Unique Total Total / | | | | | | | | |
| Patients | Total PC Visits | Male | Female | Age | | | | |
| 4,839 | 19,330 | 3,062 | 1,777 | 43.8 | | | | |





Who we test?

- We test all patients who seeks services at our primary care facilities. This includes:
 - -Homeless individuals
 - -Populations living in medically underserved areas
 - -Low income individuals
 - -Patients with multiple chronic disease conditions
 - Individuals dealing with substance abuse issues
 - -Individuals dealing with behavioral health issues





Gonorrhea

- Providers were not consistently identifying appropriate STD testing risk factors for MSM
- There was variation in practice for STD testing
- Documentation of risk factors was not consistent





Change lab process

- Work with lab to use correct swab and lab code
 - —For extra-genital testing, there were barriers with testing/specimen results
 - -Collection issues resolved
 - Lab issues resolved after lab rep provided training on correct lab in EHR





EHR changes

- Previously used Sexual History Smart Form
- Implement new sexual history template





EHR Before

| Pt. Info Encounter Physical | | | | | | | | | |
|---|------------------------------|------------|---|--|--|--|--|--|--|
| | | | | | | | | | |
| HELP / DS Inwood Primary Care Clinic 1543 Inwood Avenue Bronx NY 104522001 Ph: 855-681-8700 Fax:718-299-1420 | | | | | | | | | |
| Sexual History | | | | | | | | | |
| Name: Brandon Test | Gender: female Date: | 10/06/2014 | | | | | | | |
| Had sex in the past 12 months(vaginal,oral or anal) | | ſ | | | | | | | |
| ☐ Yes | | | Name: Brandon Test | | | | | | |
| | | _ | | | | | | | |
| Use protection? | | | Had sex in the past 12 months(vaginal,oral or anal) | | | | | | |
| □ No | | | Yes | | | | | | |
| Have you ever had an STD? | | | | | | | | | |
| Yes No | | | No No | | | | | | |
| LMP: | | | Use protection? | | | | | | |
| | | | Yes | | | | | | |
| | | | | | | | | | |
| | Powered | By eClini | No No | | | | | | |
| | | _ | Have you ever had an STD? | | | | | | |
| | | | 🗌 Yes | | | | | | |
| | | | No | | | | | | |
| | | | LMP: | | | | | | |
| | HELP/P | SI | | | | | | | |
| NYC PCS | Building Hope and Empowering | g Change | | | | | | | |
| Health | | | 19.4 | | | | | | |

EHR After

| Free-form | Struc | tured |
|---|----------|-------------------------------------|
| exual History | | Clear All |
| Name | Value | Notes |
| Sexually active? | Yes | |
| Date of last sexual encounter # male sex partners in last 3 months | | |
| # female sex partners in last 3 months | Sexual | History |
| Last 3 months: Oral sex - recieve | | |
| Last 3 months: Oral sex - performs | Name | |
| Last 3 months: Vaginal sex | | |
| Last 3 months: Anal sex - receives | E_ Se | xually active? |
| Last 3 months: Anal sex - performs | Da Da | te of last sexual encounter |
| | = | male sex partners in last 3 months |
| | = | emale sex partners in last 3 months |
| | La | st 3 months: Oral sex - recieve |
| | La | st 3 months: Oral sex - performs |
| | La | st 3 months: Vaginal sex |
| ustom | glose La | st 3 months: Anal sex - receives |
| | | st 3 months: Anal sex - performs |



HELP/

Building Hope and Empowering Change

PS



Creating a population health culture

| | 2014 Q2 PRIMARY CARE PROVIDER DASHBOARD | | | | | | | | | | | | | |
|--|---|---------------------------------|--|----------------------|--|--|-----------------------|--------------------------------------|-------------------|--|-------------------------|-----------------------------|-----------------------|----------------|
| Reporting Entity | | MU, UDS, QIP | HIVQUAL, RH, QIF | HIVQUAL, RH, QIF | MU, UDS | MU, UDS | MU, UDS | MU, UDS | MU, UDS | UDS | MU, UDS | MU, UDS | MU, UDS | MU, U |
| | | Cervical Cancer Screening | ¥L Suppression < 200 copies/mm³ | Retention in Care | Positive Depression Screening with MH | Adult Weight Screening and Follow up | Tobacco Assessment | Tobacco Cessation Intervention | Controlled HTN | Diabetes HbA1c >9%Inot tested | Diabetes HbA1c 8%-9% | Diabetes HbA1c 7%- 8% | Diabetes HbA1c <7% | Flu Vaccina |
| Target Goal | | 61.8% | 82.0% | 75.0% | 63.4% | 53.3% | 90.4% | 68.6% | 68.0% | 25.3% | 10.9% | 19.0% | 44.8% | 41.5: |
| 2014 Q2 Organizat ion Average | | 35.3% | 63.1% | 57.7% | 53.4% | 88.9% | 97.5% | 87.9% | 71.4% | 24.6% | 8.6% | 13.1% | 53.7% | 26.1 |
| Provider | Panel Size (PCG) | | | | | | | | | | | | | |
| DILEBEIN PA, Leonid | 456 | 38.7% | 65.2% | 61.7% | 47.7% | 81.3% | 98.0% | 92.1% | 66.4% | 21.2% | 13.6% | 10.6% | 54.5% | 27.0 |
| FARO FRP. Hiceael | 399 | 30.6% | 71.4% | 65.6% | 42.9% | 94.2% | 96.4% | 96.7% | 74.4% | 29.3% | 10.3% | 17.2% | 43.1% | 33.3: |
| Freedon FBP, Brarrig | 495 | 40.1% | 62.3% | 55.4% | 67.4% | 96.9% | 100.0% | 98.0% | 74.4% | 17.5% | 10.0% | 25.0% | 47.5% | 32.4: |
| Giarlea BP. Paleinia | 502 | 30.5% | 57.6% | 40.3% | 65.5% | 84.9% | 99.2% | 94.5% | 69.2% | 26.0% | 8.0% | 14.0% | 52.0% | 18.75 |
| BILL POP, Eerad | 537 | 60.8% | 60.4% | 56.9% | 43.6% | 92.0% | 97.5% | 97.6% | 75.8% | 33.3% | 1.7% | 8.3% | 56.7% | 27.9: |
| 8. HD, Janes | 179 | 19.2% | 45.8% | 90.6% | 66.3% | 88.4% | 98.5% | 100.0% | 58.8% | 30.0% | 0.0% | 10.0% | 60.0% | 5.02 |
| Jaaryk BP. Hyriau | 554 | 26.8% | 62.2% | 51.6% | 44.3% | 89.7% | 98.4% | 95.0% | 66.7% | 27.1% | 8.5% | 10.2% | 54.2% | 19.95 |
| Erlig POP, Babrela | 253 | 48.8% | 63.9% | 65.6% | 58.6% | 84.5% | 96.3% | 89.8% | 74.5% | 15.8% | 7.9% | 23.7% | 52.6% | 49.0: |
| P883 HB, 54814 | 239 | 29.3% | 84.1% | 73.8% | 33.3% | 72.5% | 88.1% | 64.2% | 72.7% | 8.0% | 16.0% | 8.0% | 68.0% | 40.6: |
| ABIBDOE FBP, EBEALTBBE | 454 | 25.6% | 43.1% | 47.2% | 55.3% | 95.6% | 97.6% | 56.7× | 82.2% | 31.4% | 11.4% | 5.7% | 51.4% | 17.27 |





Results

- GC testing rate increased from 68% to 78%
- GC positivity rate increased from .6% to 1.1%
- GC treatment rate increased from 67% to 100%





1: (9/1/2012–4/30/2013) 2: (5/1/2013–9/30/2013) 3: (10/1/2013–1/31/2014) 4: (2/1/2014–6/30/2014)

Lessons learned

HELP/PSI

- Conducting more regular extragenital screening for STDs on MSM is crucial in identifying positive test results that otherwise would have been missed!
- Regular communication between clinical and administrative staff is critical in order to update changes in testing decisions by patients





Lessons learned, cont.

- Provider buy-in and engagement is crucial
- Score cards allows us to highlight providers and let providers share their best practices
- Data, Data, Data





Lessons learned, cont.

Partnership

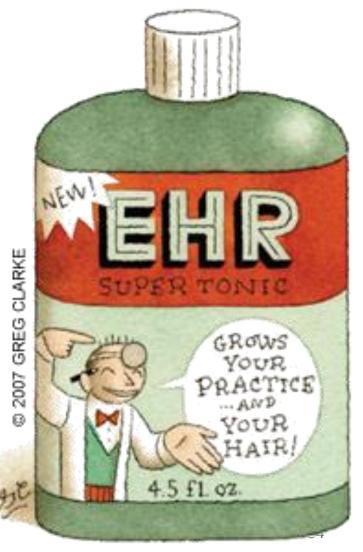
- Partnership can strengthen cooperation and systems to improve health
- Tailored approach is necessary for each FQHC, clinic, unit





Lessons learned, cont.

- More support is needed to realize potential benefits of EHRs
- FQHCs that strengthened quality improvement infrastructure were better able to make screening routine





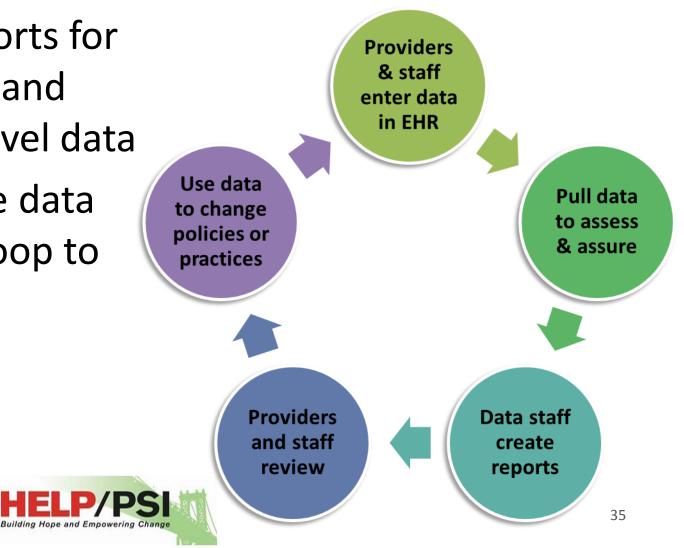


Next steps

- Create reports for clinic-level and provider-level data
- Sustainable data feedback loop to providers

NYC P

Health



Acknowledgements & funding

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Partner FQHCs

- HELP/PSI
- Bedford Stuyvesant Family Health Center
- Brownsville Multi-Service Family Health Center
- Heritage Health and Housing
- Morris Heights Health Center
- William F. Ryan Community Health Center





NYC DOHMH team

- Jennifer Fuld, Director of PCSI
- Benjamin Tsoi, Director of HIV Diagnostics
- Kate Washburn, STD Special Assistant to Assistant Commissioner
- Laura Jacobson, PCIP HUB Manager
- Fabienne Laraque, Viral Hepatitis Medical Advisor

Contact Information

Elizabeth Terranova, MPH PCSI Project Specialist Division of Disease Control, NYC DOHMH <u>eterranova@health.nyc.gov</u>

Jessica Diamond, MPA, CPHQ Sr. VP Organizational Culture and Quality HELP/PSI jdiamond@projectsamaritan.org

Moving towards integration





